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# 1 Jan 2014 Non-Life Treaty Renewals

Hannover, 6 February 2014

*hannover* **re**<sup>®</sup>

## Important note

- ▶ Unless otherwise stated, the **renewals part** of the presentation is based on **Underwriting-Year (U/Y) figures**. This basis is only remotely comparable with Financial-Year (FY) figures, which are the basis of quarterly and annual accounts.
- ▶ The situation shown in this presentation exclusively reflects the developments in **Hannover Re's portfolio**, which may not be indicative of the market development.
- ▶ Portfolio developments are measured at **constant foreign exchange rates** as at 31 December 2013.

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# Reinsurance markets

# Competition was even more intense than expected

## Reinsurance market highlights

### Market situation:

- ▶ Strong capital position of reinsurers and primary insurers
- ▶ Benign large loss situation in 2013
- ▶ More alternative capital entering the market
- ▶ Cedents tend to buy reinsurance on group level and to retain more business net
- ▶ Willingness of market participants to increase market share



### Resulting in:

- ▶ Rates overall deteriorated
- ▶ Only a few areas were not affected e.g. German cat, marine XL, UK motor XL and Canada Cat
- ▶ Some initiatives by brokers to change terms observed but were largely unsuccessful

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## Our approach

## Going into the renewal season, our U/W got a clear guidance

- ▶ Focus on bottom line, not on top line
- ▶ No market-share gains for the sake of it
- ▶ Don't underwrite below minimum margin requirements
- ▶ Don't accept changed terms & conditions, if unavoidable for client relationship reasons, then minimise your exposure
- ▶ Careful underwriting regarding large-volume treaties producing marginal profits
- ▶ Put the emphasis on existing clients and their business to be renewed

**Volume is vanity, profit is sanity**

## **Competitive markets required high technical discipline**

Profitability-orientated U/W approach is key

- ▶ Superior rating enabled us to sustain high-quality business mix
- ▶ We kept capital allocation unchanged and did not increase our weighting on catastrophe business
- ▶ We discontinued quite a few large treaties because of lack of expected profitability on the back of lower rates
- ▶ This was partly offset by new business as well as some underlying business growth in emerging markets and higher shares in profitable business
- ▶ Cost savings on our retro programme coupled with increased coverage
- ▶ We kept our terms and conditions largely unchanged

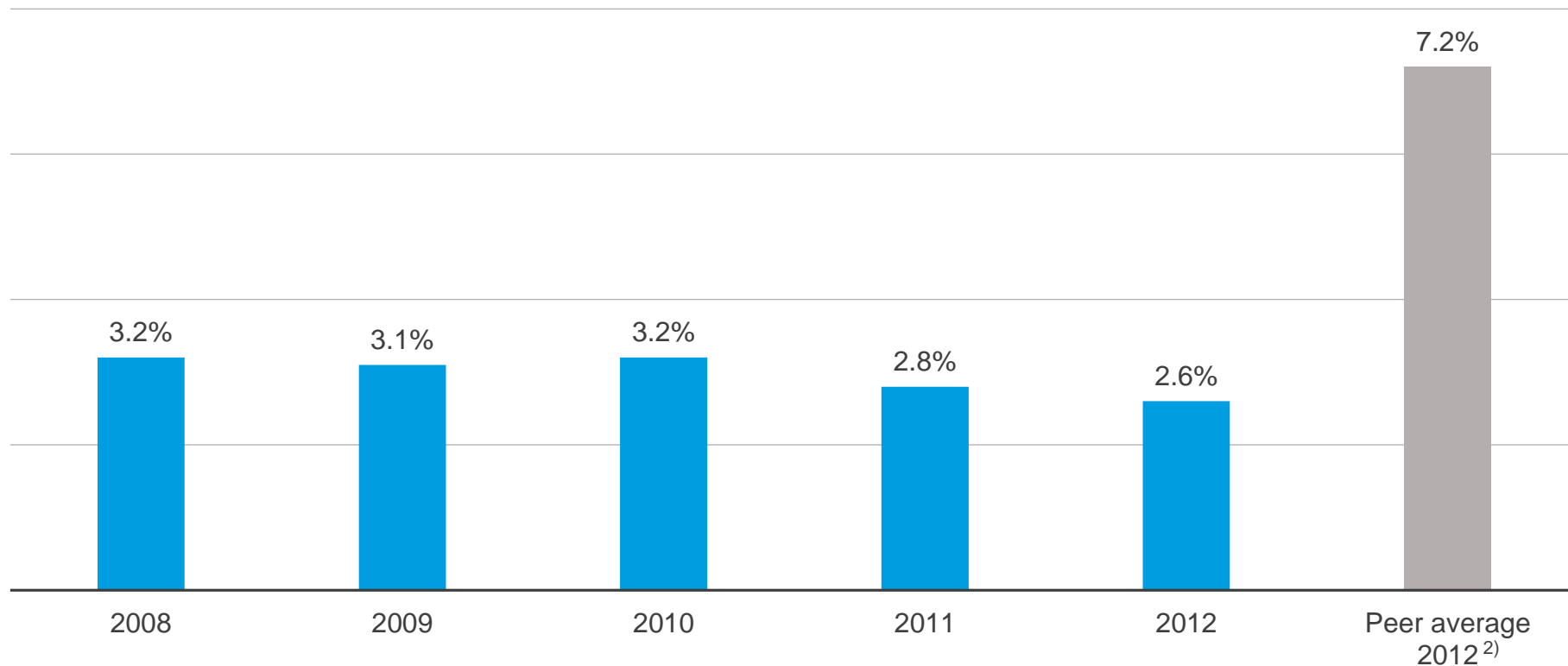
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**The quality of our book is still very good**

# Lower costs becoming a more important competitive advantage

## Administrative costs are the lowest in the industry

### Administrative expense ratio<sup>1)</sup>



Own calculation

1) Administrative expenses + other technical expenses (in % of net premium earned)

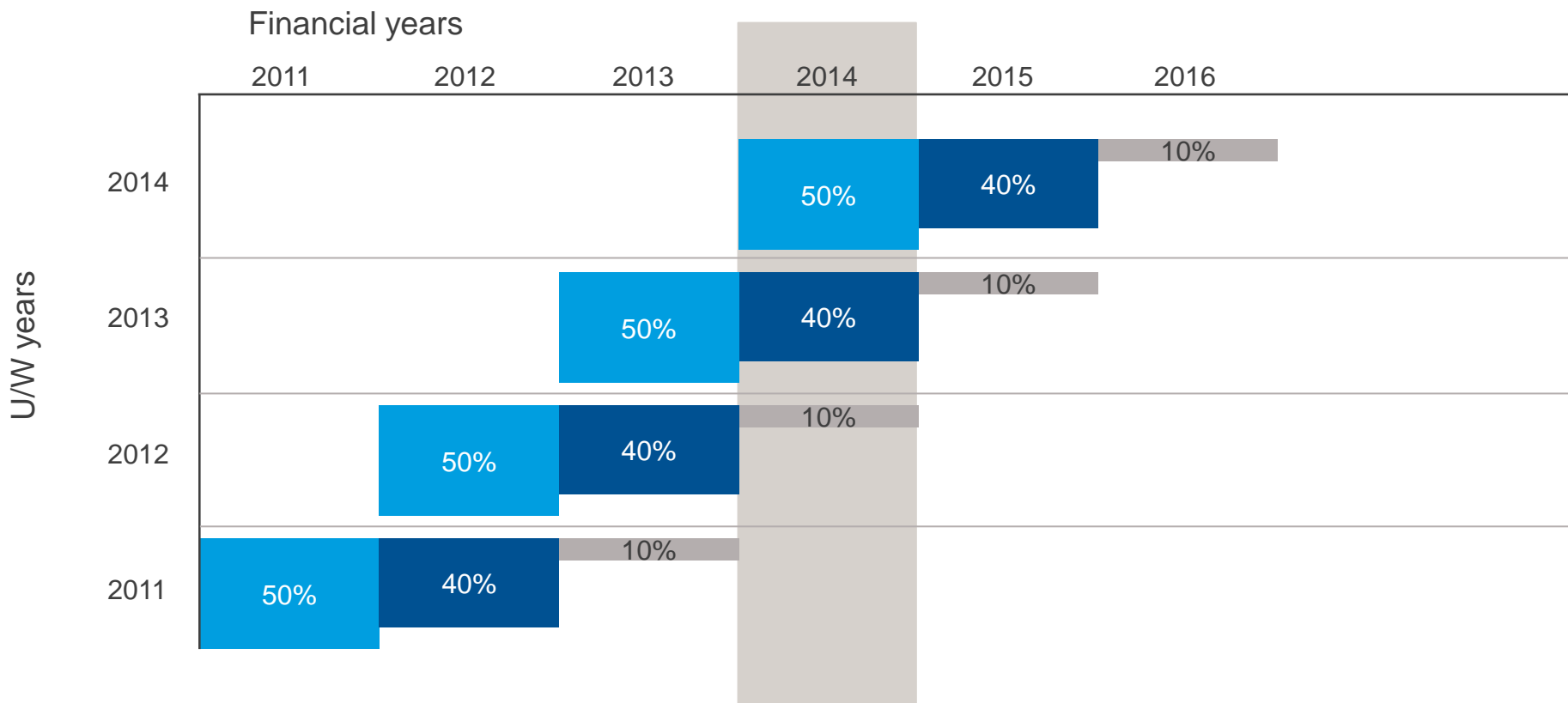
2) Alleghany, Everest Re, Munich Re (reinsurance only), PartnerRe, RGA, SCOR, Swiss Re



# Time lag between U/Y and financial year

2014 financial year governed by 2012, 2013 and 2014 U/Y rate quality

## Premium distribution



**Impact of declining rates is mitigated for 2014**

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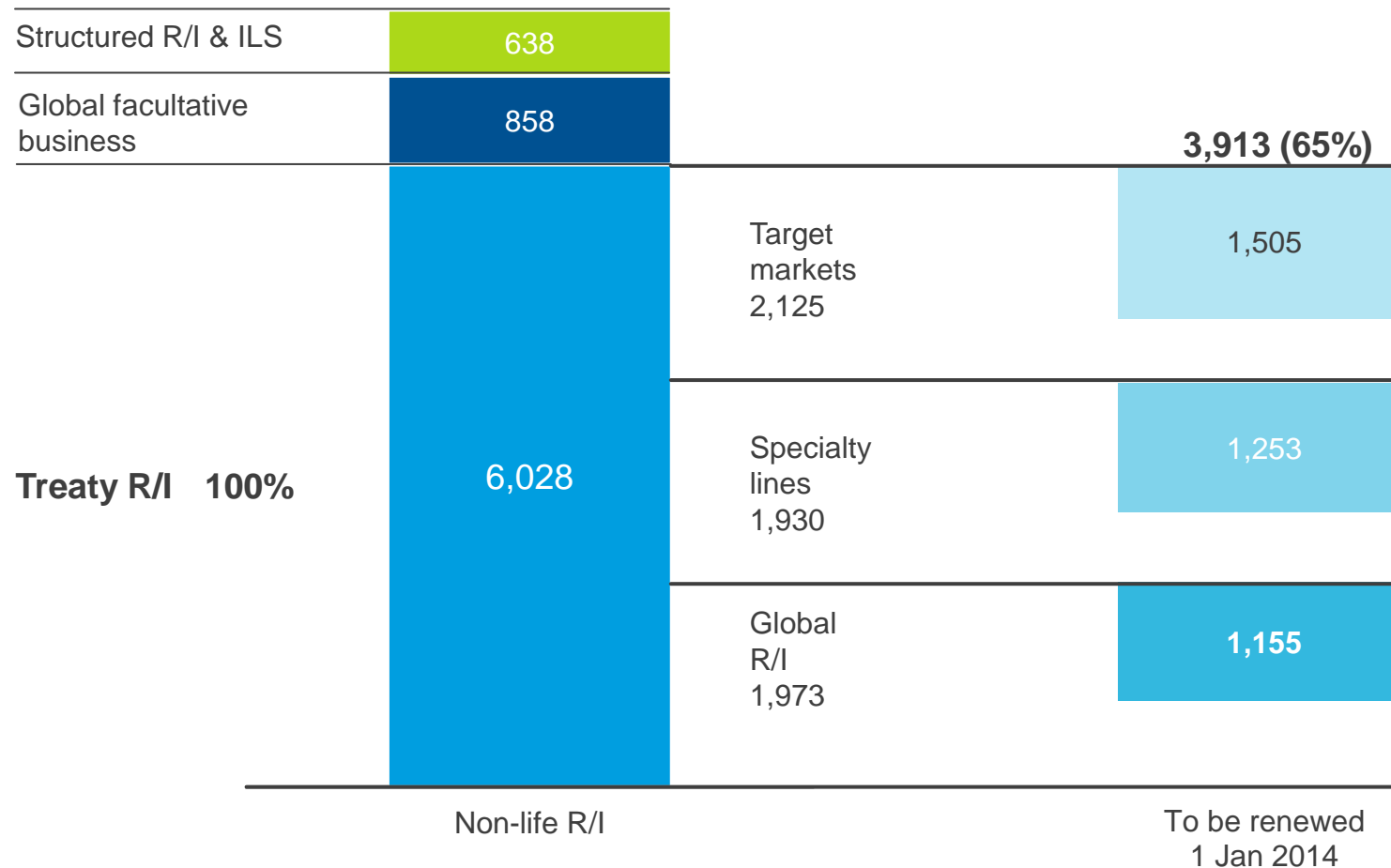
## Our portfolio

# 65% of treaty reinsurance (R/I) renewed 1 January 2014

Equates to 52% of the total non-life premium

## Estimated premium income U/Y 2013

in m. EUR



# Development differs significantly by line of business

## Premium volume reduced by 2%

Non-life reinsurance		1/1/2013		1/1/2014
Division	Business centre	Premium <sup>1)</sup>	Variance	Premium <sup>1)</sup>
Target markets	North America <sup>2)</sup>	558	+5%	584
	Germany <sup>2)</sup>	946	-1%	937
Specialty lines	Marine (incl. offshore energy)	172	+5%	181
	Aviation	223	-10%	200
	Credit, surety & political risks	461	-4%	441
	Structured R/I & ILS	Not reported		
	UK, London market & direct	397	-7%	368
Global R/I	Global treaty <sup>2)</sup>	1,008	-2%	991
	Global cat XL	147	-11%	130
	Global facultative	Not reported		
<b>Total 1 Jan renewals</b>		<b>3,913</b>	<b>-2%</b>	<b>3,832</b>

1) Premium estimates in m. EUR at unchanged f/x rates

2) All lines of business except those stated separately

# Modest price decreases on our broadly diversified book

## Realised price changes at a risk-adjusted level

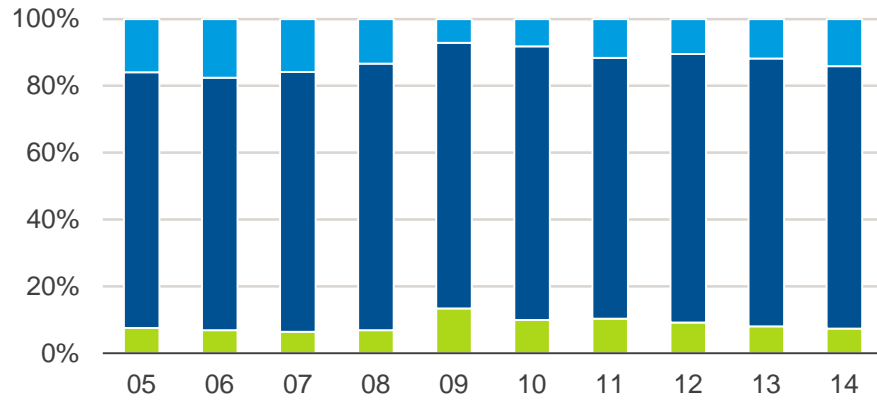
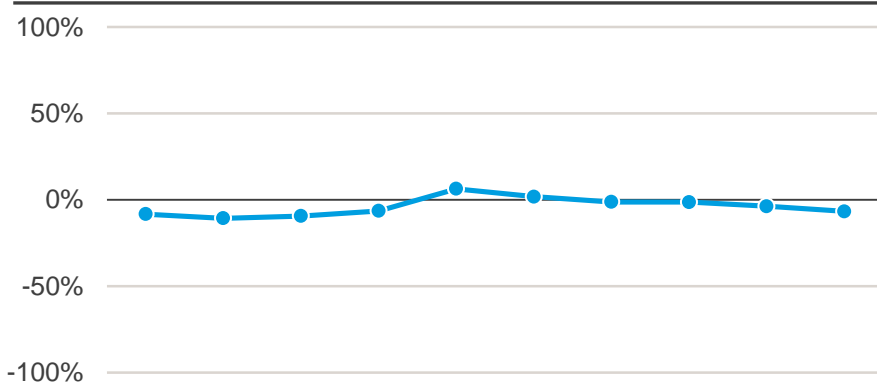
Non-proportional		1/1/2013	1/1/2014	
Division	Business centre	Total premium <sup>1)</sup>	Total premium <sup>1)</sup>	XL price changes
Target markets	North America <sup>2)</sup>	345	337	-7.1%
	Germany <sup>2)</sup>	184	189	+0.6%
	Marine (incl. offshore energy)	110	110	+0.8%
Specialty lines	Aviation	39	32	-4.8%
	Credit, surety & political risks	51	46	+2.1%
	Structured R/I & ILS		Not reported	
	UK, London market & direct	97	89	-7.9%
Global R/I	Global treaty <sup>2)</sup>	287	274	-3.2%
	Global cat XL	147	130	-5.1%
	Global facultative		Not reported	
<b>Total 1 Jan renewals</b>		<b>1,259</b>	<b>1,207</b>	<b>-3.8%</b>

1) Premium estimates in m. EUR at unchanged f/x rates

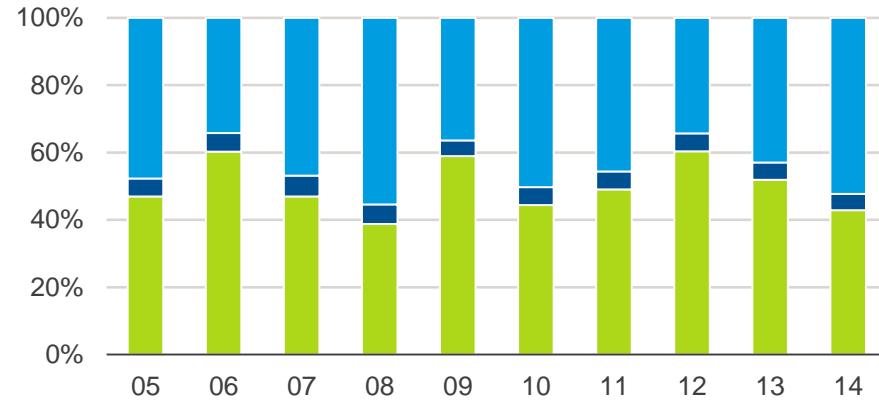
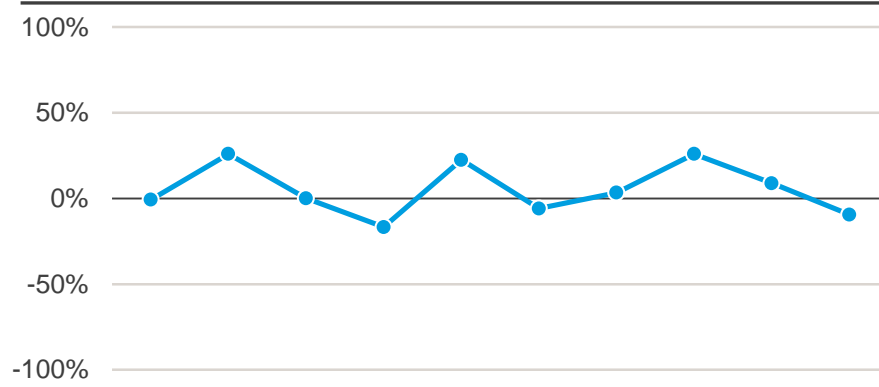
2) All lines of business except those stated separately

# Conditions for Hannover Re remarkably stable

## Proportional<sup>1)</sup>



## Non-proportional<sup>2)</sup>



— Net change (improvement - deterioration)   ■ Improvement   ■ Unchanged   ■ Deterioration

1) Comparison of commission

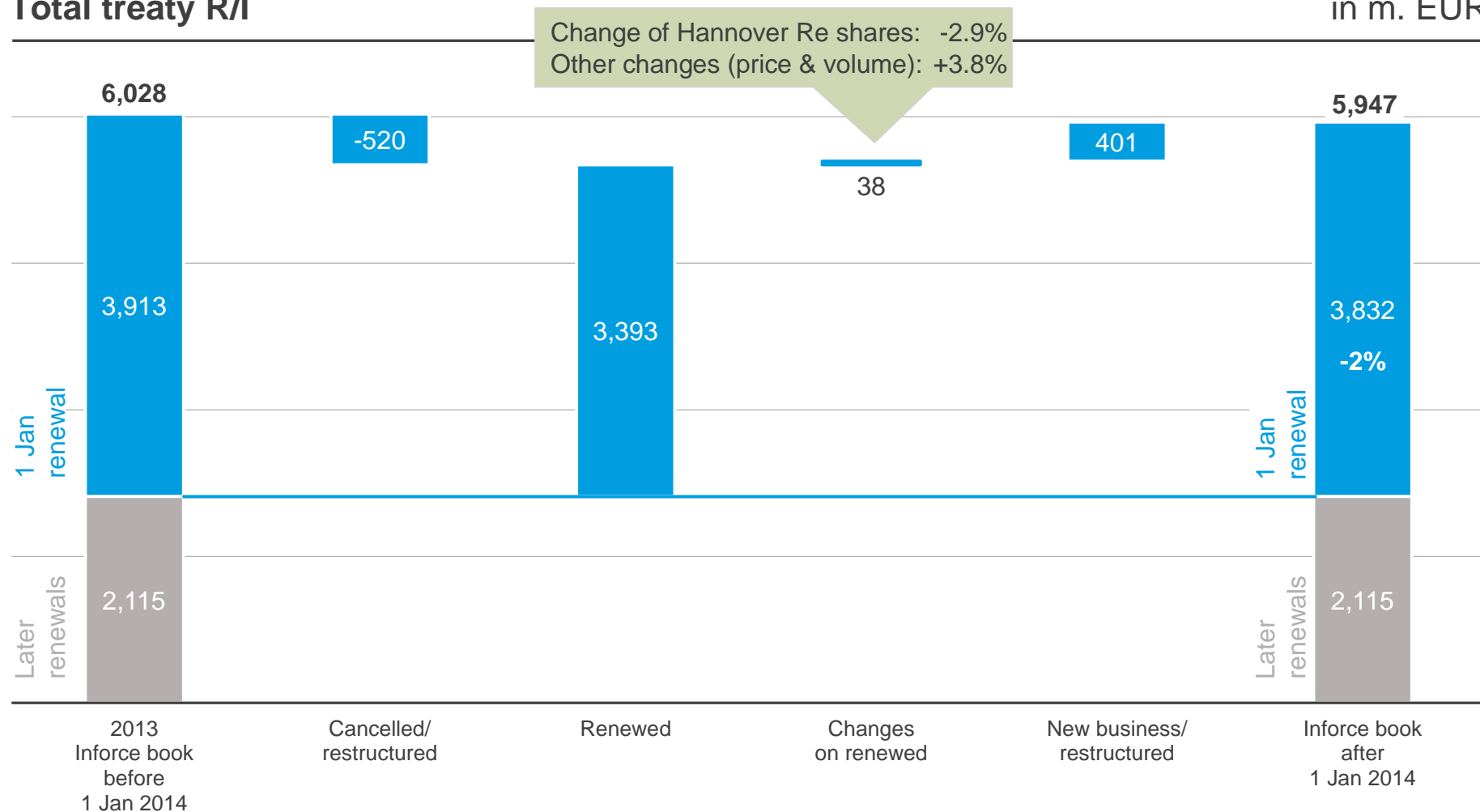
2) Comparison of Rate on Line (RoL)

# Selected U/W led to slight decrease in volume

## Underwriting discipline was essential

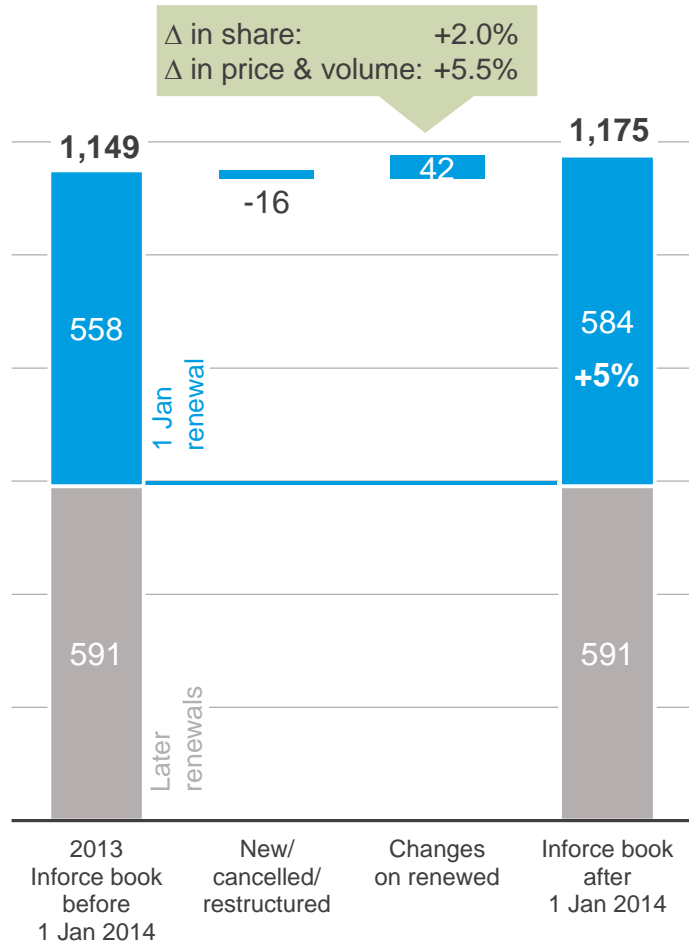
### Total treaty R/I

in m. EUR



# Favourable underlying market conditions led to growing premium

## North America in m. EUR



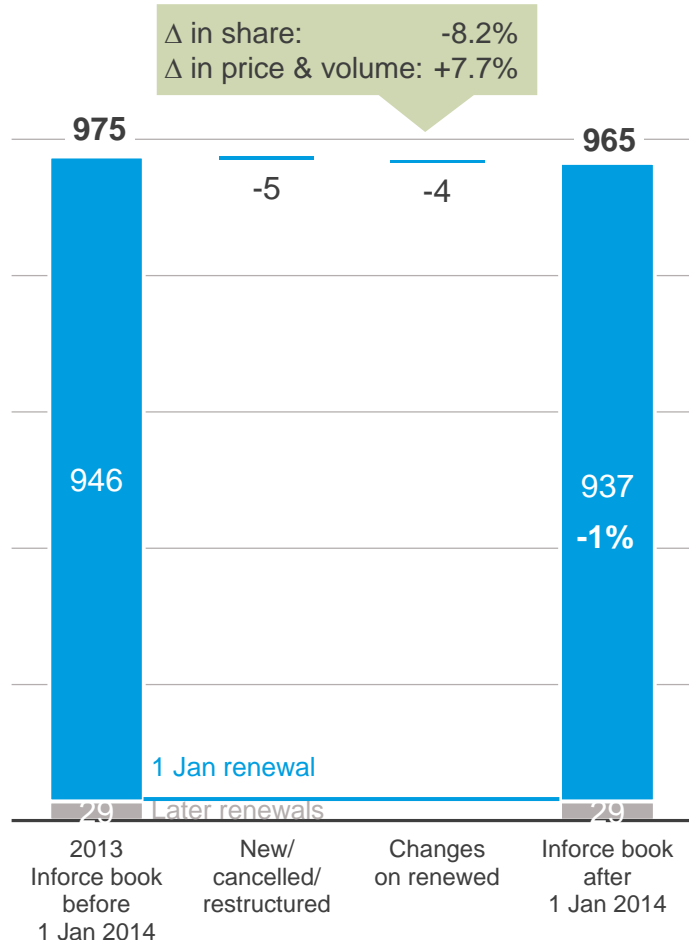
- ▶ Some underlying premium increases because of improving US economy
- ▶ US Property: improvements in primary and pro-rata business; per-risk XL rates slightly down, but still at an adequate level
- ▶ US Casualty: stable pricing overall, but differing in LoB
  - Standard casualty: stable business at firm prices
  - Special casualty: slight decrease in reinsurance rates, primary pricing still increasing but at a lower magnitude
  - Professional liability: decreased exposure, higher commissions, and pricing under pressure in both primary and reinsurance
- ▶ US Specialty: continued strong growth in niche markets due to strategic partnerships
- ▶ Canada: significant rate increases following losses (floods Toronto/Alberta) in combination with increased retentions
  - Property: on average + 20%
  - Casualty: rates mostly unchanged



# We kept our excellent position in the second largest R/I market

## Stable volume at stable rates despite higher retentions of large groups

**Germany** in m. EUR

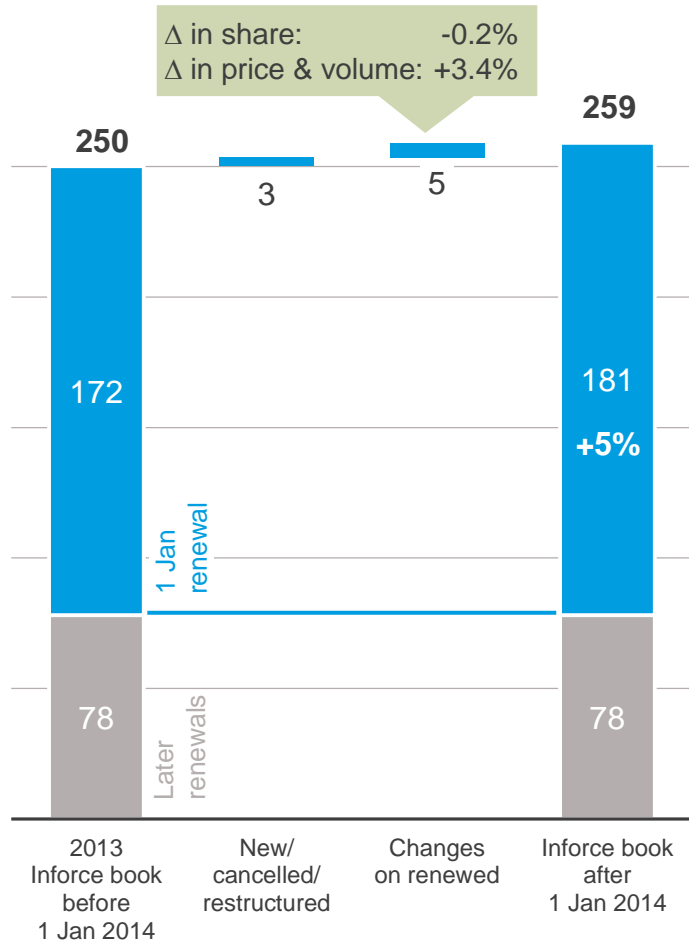


- ▶ Improvement in rates following large NatCat losses, but at a lower pace than anticipated
- ▶ Premium reduction due to higher retention of large cedents successfully absorbed by new business
- ▶ Enhanced close relationship with certain partners brought new (private) business
- ▶ Motor liability business has been very favourable again
  - Higher original rates for third consecutive year, stable commissions
  - XL rates have increased
- ▶ Premium increase in homeowners' insurance

# Profitable growth (+5%) with focus on selected segments

## Continued to be a major market leader for marine XL

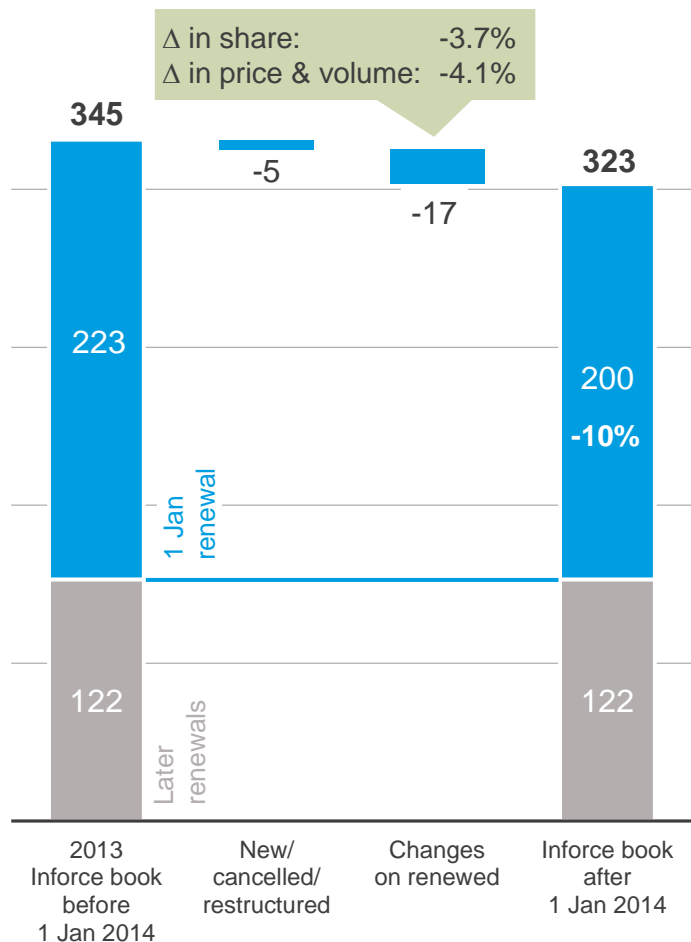
**Marine** (incl. offshore energy) in m. EUR



- ▶ Flattish pricing in primary insurance (cargo and hull)
- ▶ Softening offshore energy primary market with the reinsurance market still being stable
- ▶ Positive reinsurance rate development on the back of loss deterioration from Costa Concordia and Sandy, in line with expectation
- ▶ XL programmes with worldwide exposure saw rate increases in contrast to local programmes where competition led to some rate reductions
- ▶ Discontinued some programmes in Western Europe due to margin requirements

# Extremely soft market

## Aviation in m. EUR

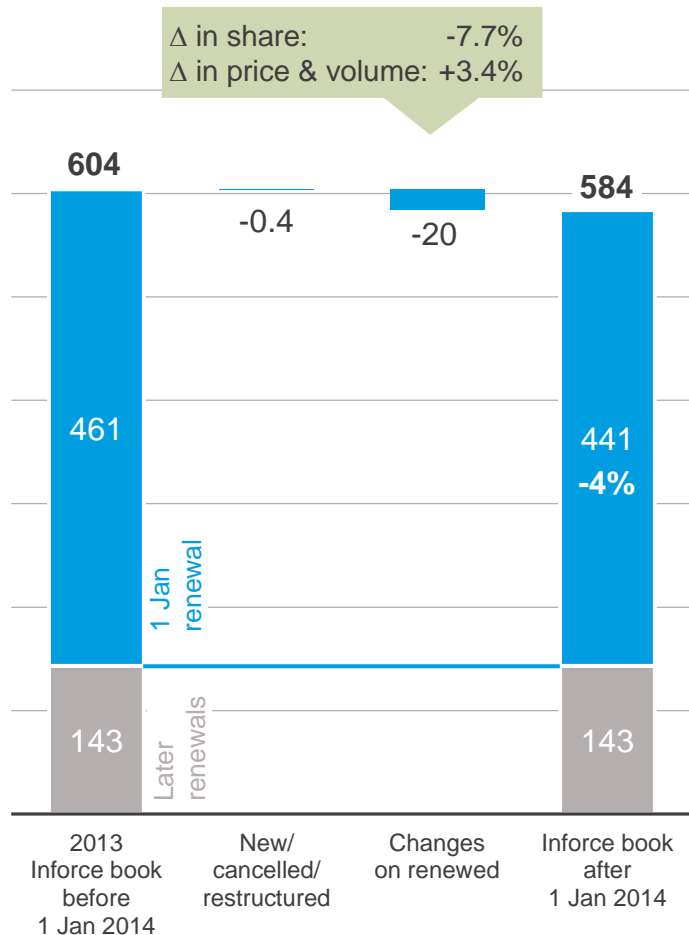


- ▶ Very low large loss experience for some years produced favourable profitability
- ▶ More selective underwriting led to reduction in volumes – reduced shares actively
- ▶ Higher net retentions carried by some clients
- ▶ Limited new opportunities in proportional airline business due to rates at historically lowest level

# Maintained our position as an important lead market

## Premium reduction due to lower reinsurance purchase

### Credit, surety & pol. risks in m. EUR



► Showing nearly 100%

► Credit

- Strong and leading market position maintained, but less premium income due to higher retentions of major clients

► Surety

- Renewed on most programmes with expiring shares
- New business acquired, but overall premium slightly lower because of declining markets

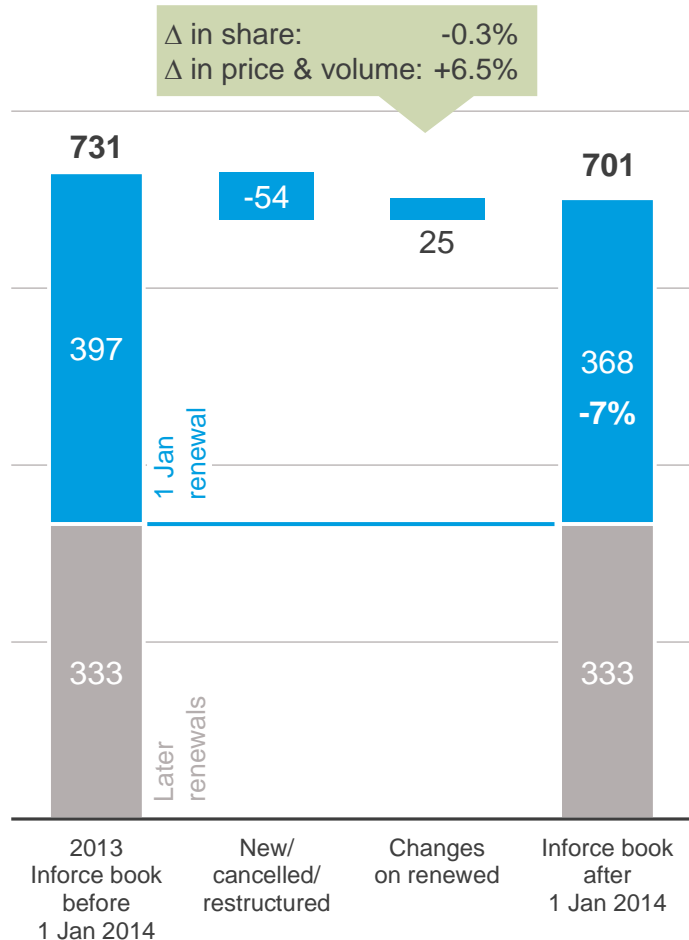
► Political risks

- Double-digit volume increase driven by underlying organic growth and additional business

# Measures taken show our selective underwriting approach

## Profitability of the book has been strengthened

### UK, London market & direct in m. EUR

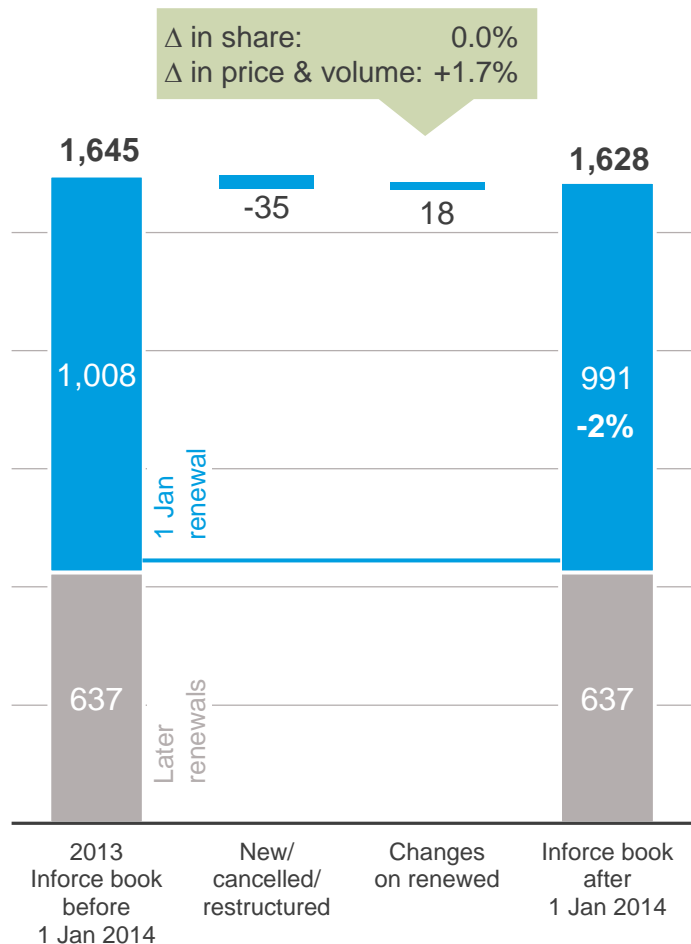


- ▶ Discontinuation of larger proportional accounts (particularly in motor) due to insufficient profitability
- ▶ Higher retentions and abundance of reinsurance capacities
- ▶ Strong rate increase in UK motor XL for the third consecutive year
- ▶ Expanded participation in reinsurance on selected larger client relationships

# Largely stable volume in heterogeneous markets

Large volume will be renewed later

**Global treaty** in m. EUR



\* According to MSCI index

► Mature markets show reduced volume in all

- Sufficient supply of capacity led to fierce competition
- Spain/Portugal: original volume decrease due to weak macro-economic development
- Australia: active cycle management in a softening market
- Nordic countries: kept volume nearly stable due to increase in lead positions

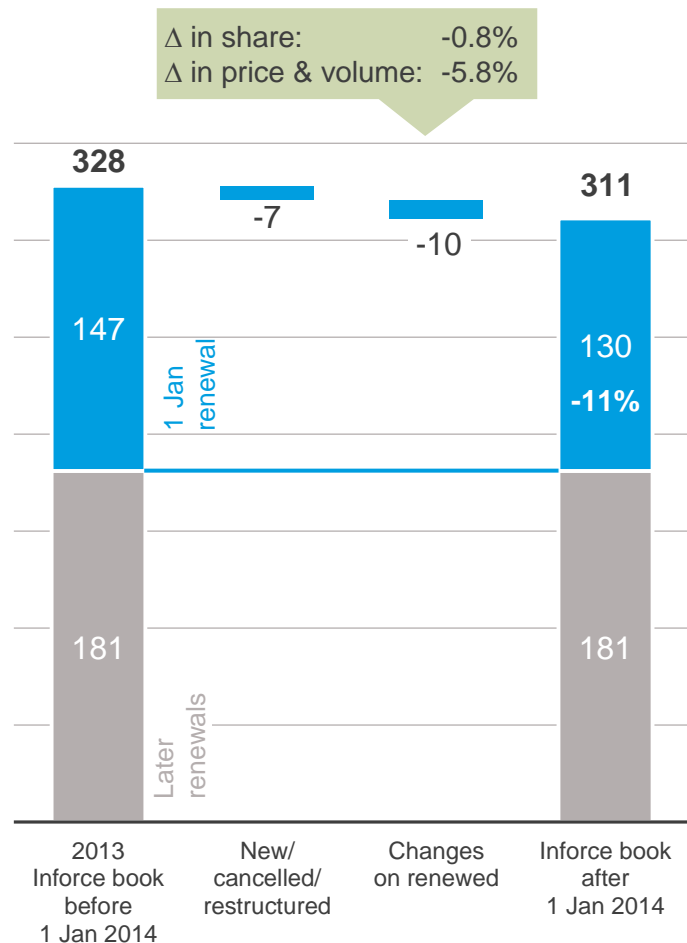
► Emerging markets\* show strong continued growth

- Asia: increased participations in profitable prop. business enables us to participate in underlying growth
- Thailand: due to our superior market standing we benefited from new business of our clients
- CEE/CIS: double-digit premium growth at sufficient margins
- Latin America: slight premium increase fuelled by new business in Brazil and Mexico

# Global softening of reinsurance rates

## Alternative capital accelerated rate reductions

### Global catastrophe XL in m. EUR



- ▶ Excellent rating limited further premium decrease from competitive pressure
- ▶ Positive rate development in loss-affected programmes, e.g. Canada, Germany, were more than offset by rate reductions mainly in the US
- ▶ US
  - Loss-free programmes -10% to -25%
  - Loss-affected programmes flat to +10%
- ▶ No significant loss of shares to alternative capital provider observed
- ▶ Strict adherence to technical underwriting approach

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# Outlook

Financial-year figures



# Overall largely stable portfolio with continued good quality

## Development of non-life reinsurance lines of business (FY 2014e)

	Lines of business	Volume <sup>1)</sup>	Profitability <sup>2)</sup>
<b>Target markets</b>	North America <sup>3)</sup>		+
	Germany <sup>3)</sup>		+/-
<b>Specialty lines</b>	Marine (incl. energy)		++
	Aviation		+/-
	Credit, surety & political risks		+
	Structured R/I & ILS		+/-
	UK, London market & direct		+/-
<b>Global R/I</b>	Global treaty <sup>3)</sup>		+
	Global cat XL		+
	Global facultative		+

1) Premium development in EUR at unchanged f/x rates

2) ++ = well above CoC; + = above CoC; +/- = CoC earned; - = below Cost of Capital (CoC)

3) All lines of business except those stated separately

## Guidance for 2014

Major loss budget of EUR 670 m.

### Hannover Re Group

- ▶ Gross written premium<sup>1)</sup> \_\_\_\_\_ flat to low single-digit growth rate
- ▶ Return on investment<sup>2)</sup> \_\_\_\_\_ ~ 3.2%
- ▶ Group net income<sup>3)</sup> \_\_\_\_\_ ~ EUR 850 m.
- ▶ Dividend pay-out ratio<sup>4)</sup> \_\_\_\_\_ 35% - 40%

1) At unchanged f/x rates






2) Excluding effects from derivatives (ModCo/inflation swaps)

3) Subject to no major distortions in capital markets and/or major losses in 2014 not exceeding approx. EUR 670 m.

4) Related to group net income according to IFRS

## Rationale for the 2014 profit guidance

Net income ~ EUR 850 m.

-  We expect that our life and health result will improve significantly
-  Further strengthening of the confidence level of our non-life reserves may be limited due to IFRS accounting constraints → positive effect on C/R
-  Quality of 2014 underwriting-year book is good because of our stringent underwriting approach
-  Less spending on retro at increased coverage
-  Deteriorating Return on Investment will be partly compensated by returns from increased investment volume emanating from further positive cashflow → almost stable absolute NII

Subject to no major distortions in capital markets and/or major losses in 2014 not exceeding approx. EUR 670 m.

**We are confident to achieve the guidance**

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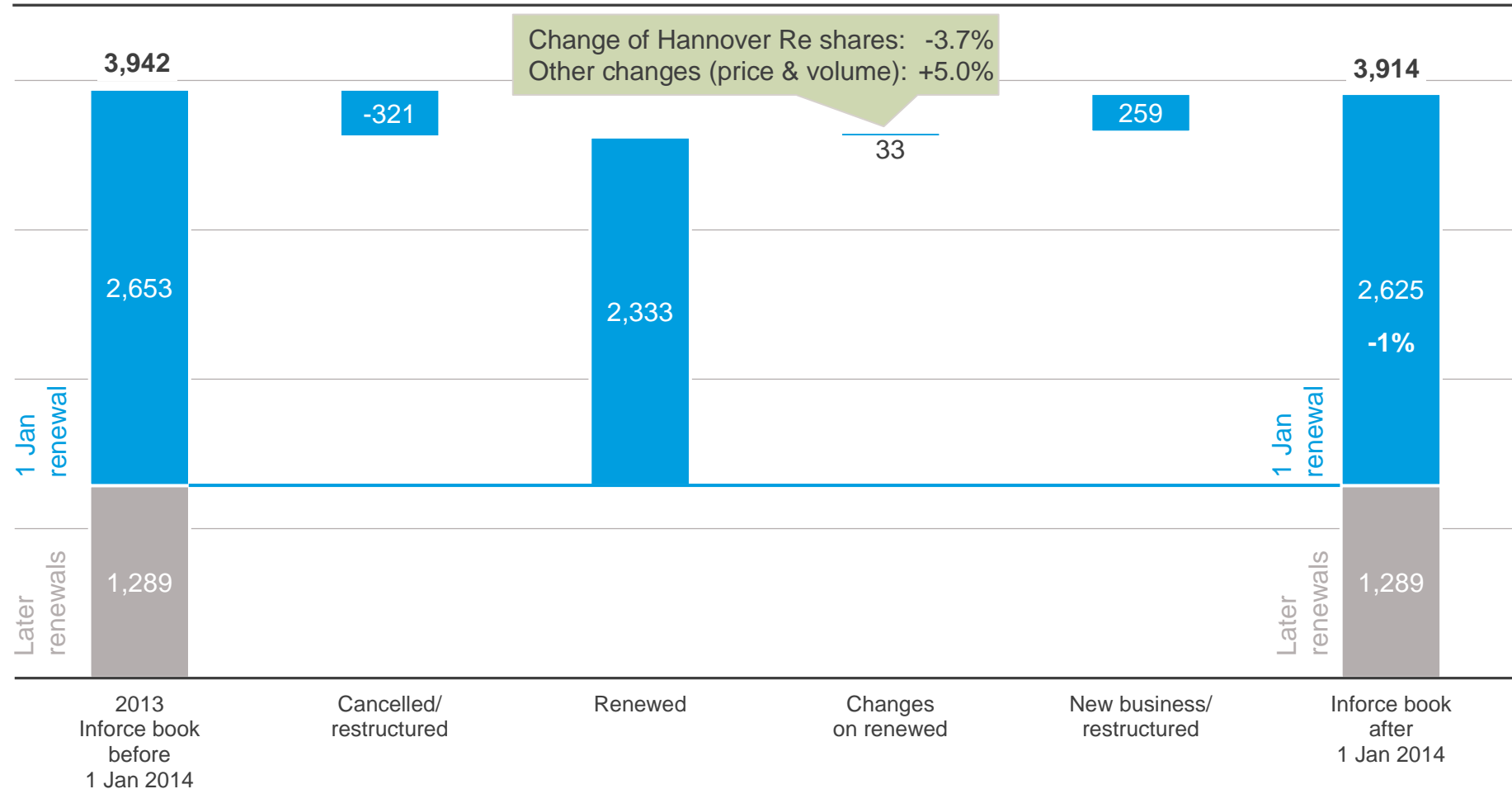
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# Appendix

# Non-renewal of some large treaties with marginal profitability

## Treaty R/I - proportional

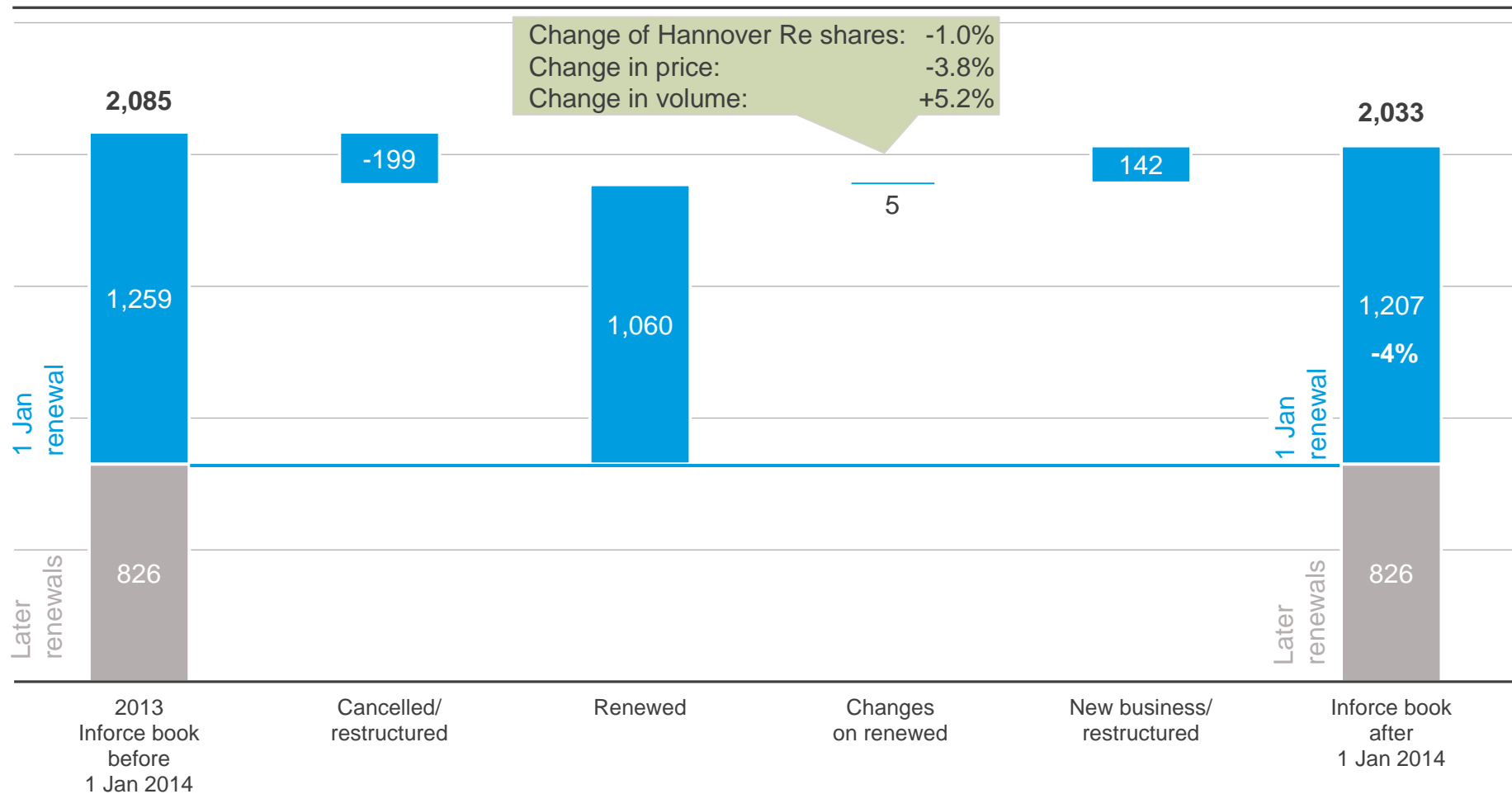
in m. EUR



# Volume decrease in line with rate development

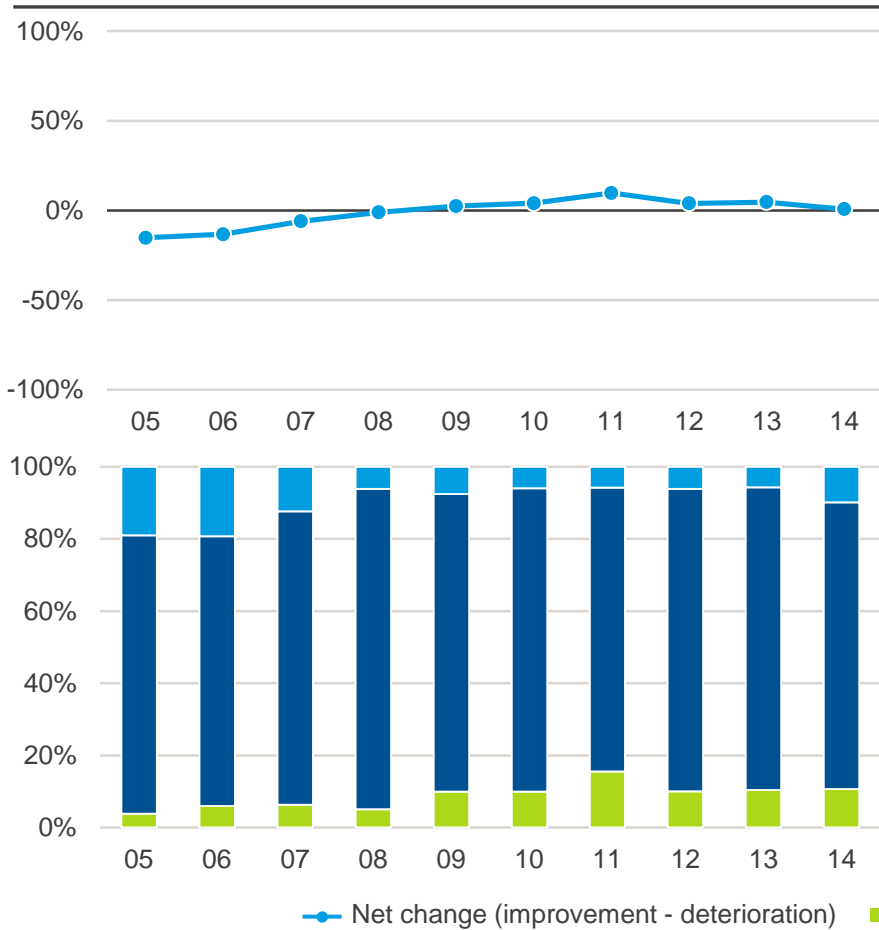
## Treaty R/I - non-proportional

in m. EUR

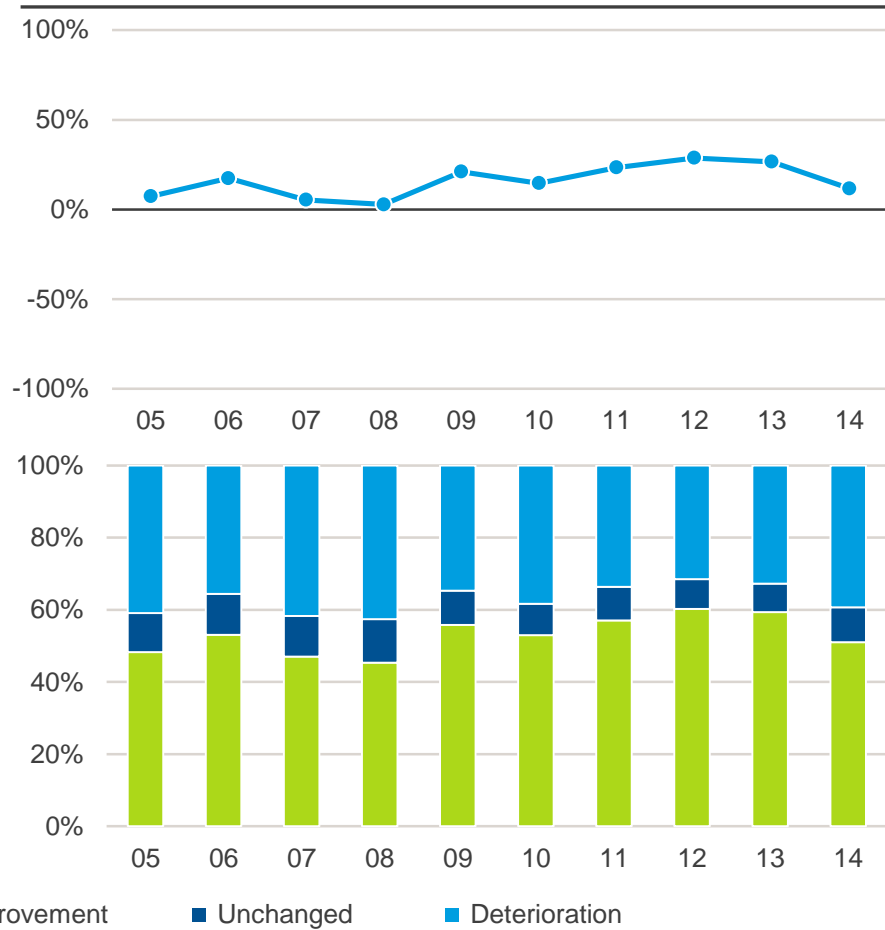


# Improvement in non-proportional business Germany

**Proportional<sup>1)</sup>**



**Non-proportional<sup>2)</sup>**



1) Comparison of commission

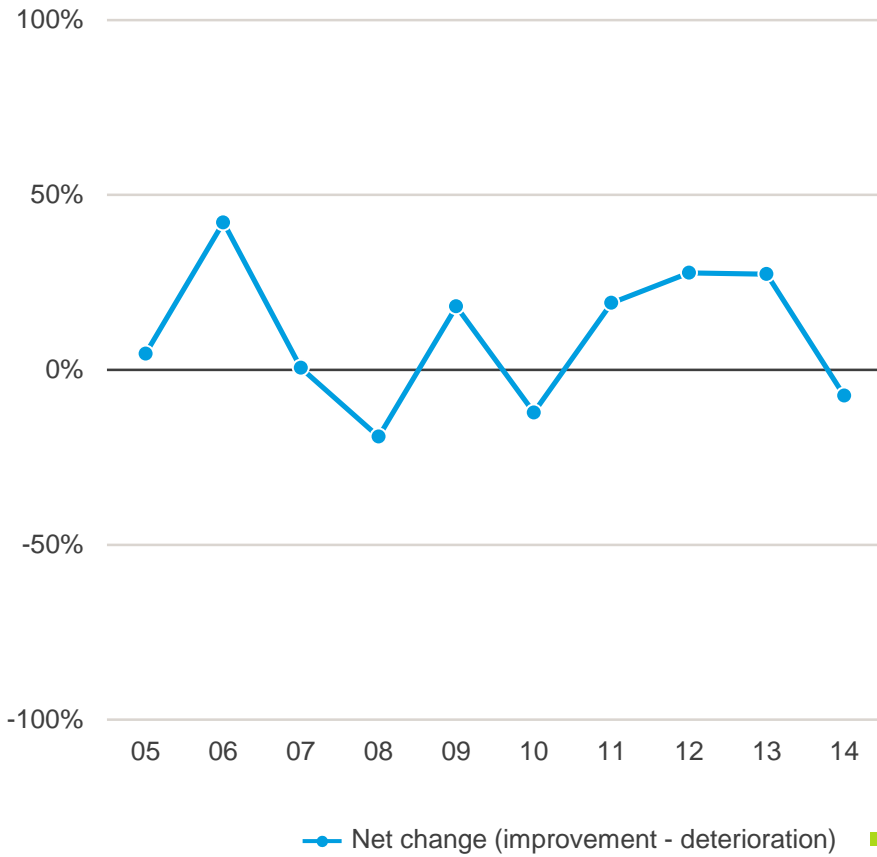
2) Comparison of Rate on Line (RoL)



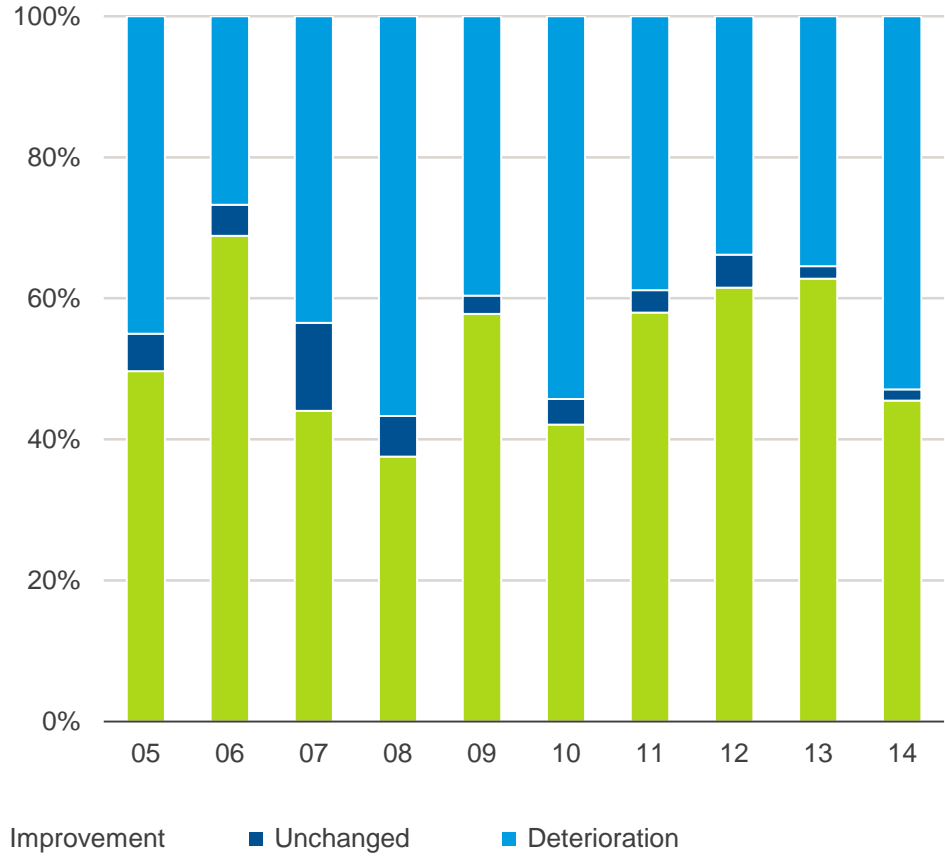
# Heterogeneous rate development in different markets

## Marine (incl. offshore energy)

### Non-proportional



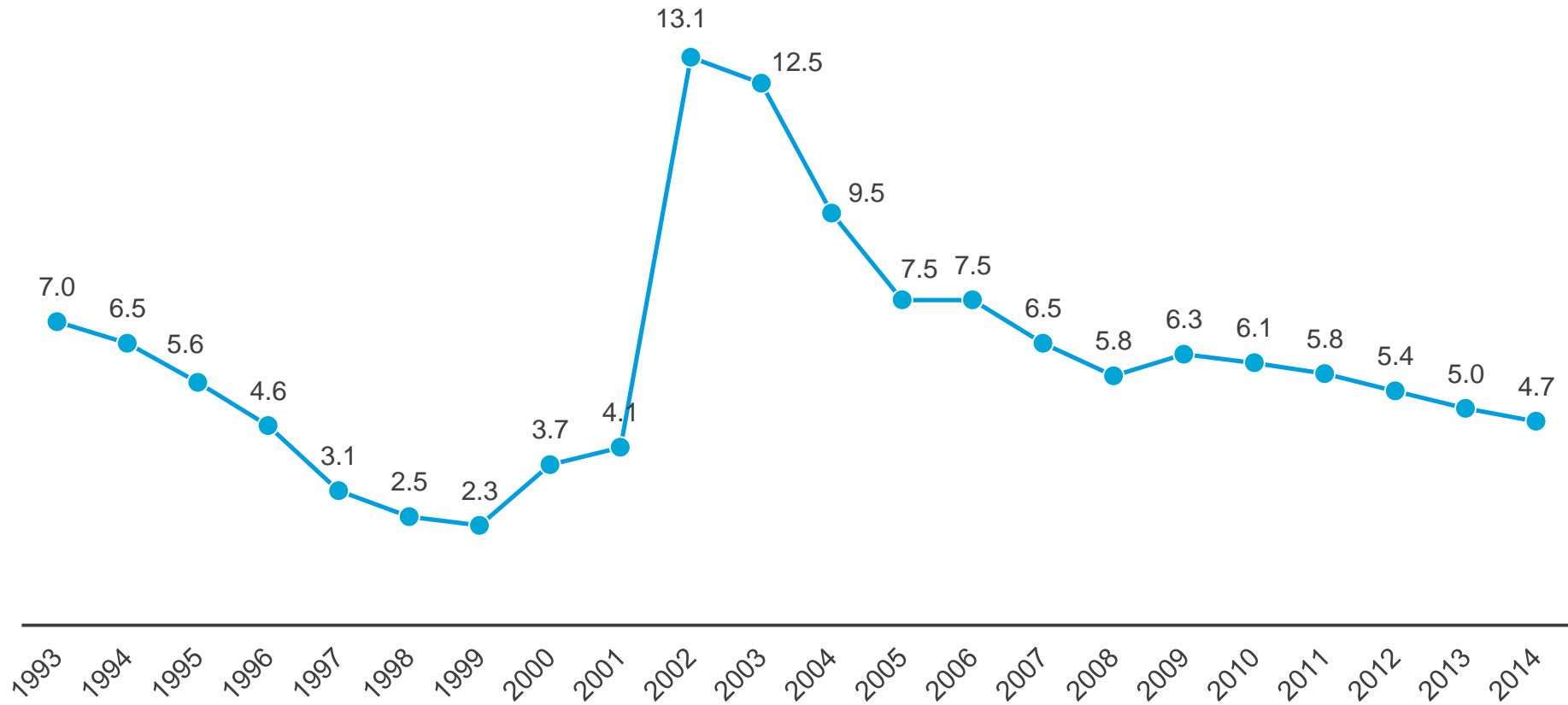
### Comparison of Rate on Line (RoL)



# Further rate deterioration

## Aviation RoL index

in %

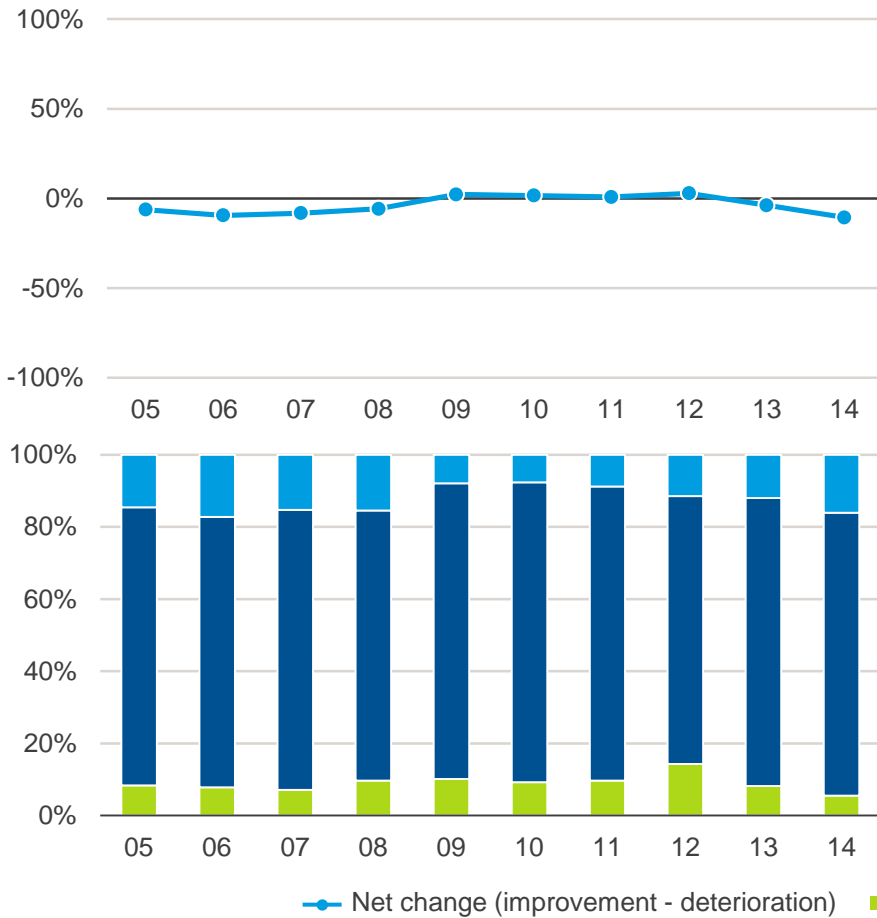


Assessment of market developments derived from the Hannover Re Aviation account  
 Based on known non-proportional layers fully or substantially exposed to a market loss above USD 500 m.

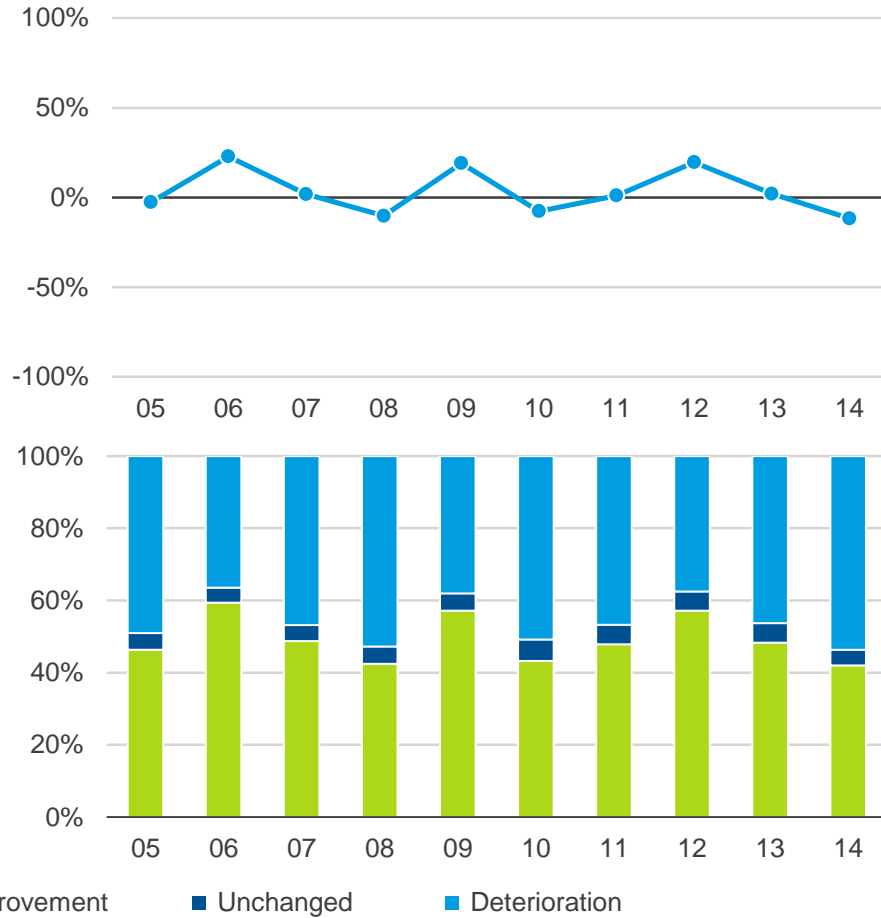
# Satisfactory development

## Global treaty

### Proportional<sup>1)</sup>



### Non-proportional<sup>2)</sup>

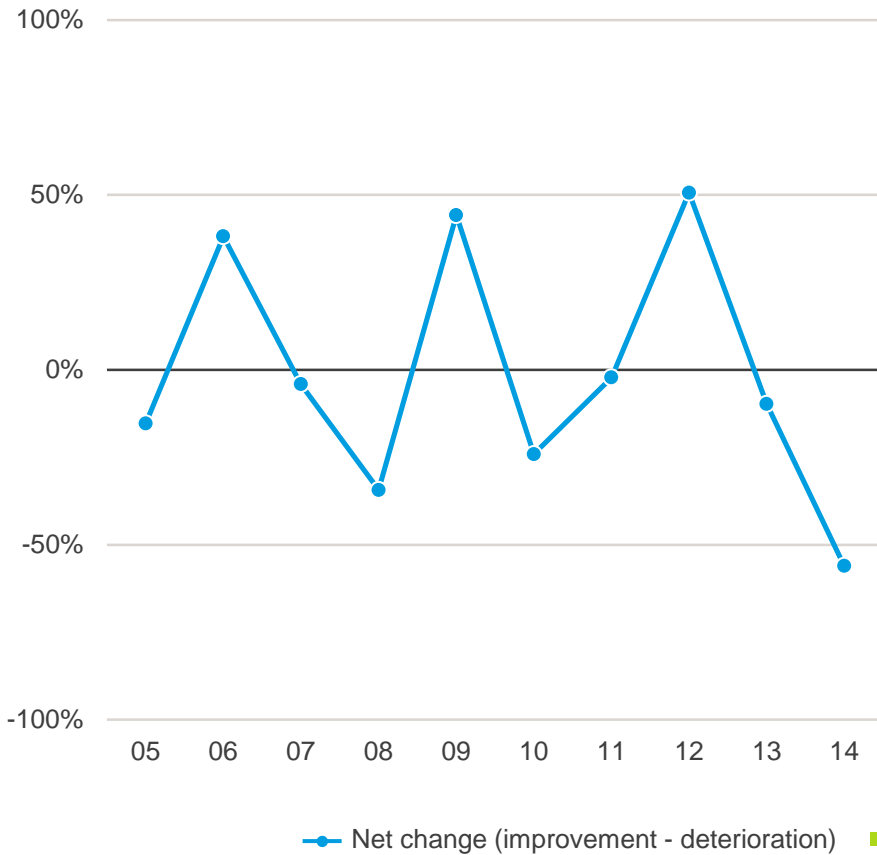


1) Comparison of commission

2) Comparison of Rate on Line (RoL)

# RoL reflects benign NatCat loss year & new capital sources

## Global catastrophe XL



## Comparison of Rate on Line (RoL)

